

# Trevor Seymour-Jones BSc FRICS PhD

Independent Asset Management Adviser to Government | Industry Fellow, Institute for Regional Futures & Affiliate, Hunter Research Foundation Centre, University of Newcastle

## Key Details

**Years of Experience:**  
40 years

**Profession:**  
Chartered Surveyor - Fellow of the Royal Institution of Chartered Surveyors (FRICS)

**Education:**  
Doctor of Philosophy (PhD) - University of Sydney

**BSc (Land Administration)**

**Current Affiliations:**  
University of Newcastle, NSW - Industry Fellow, Institute for Regional Futures

Affiliate, Hunter Research Foundation Centre

**Local Government Professionals Australia** - Member, International Advisory Panel

**Asian Association for Public Administration** - Member

**Philippine Journal of Public Administration** - Member, International Advisory Board

**Past Affiliations:**  
University of Technology Sydney - Industry Fellow, Institute for Public Policy and Governance and Centre for Local Government (2017 - 2020)

**Committee for Perth** - Member Reform Working Group (2013 - 2015)

**Principal Positions Held:**  
Western Australia Government 2011-2014 (Dept. of Treasury & Finance) – Senior Projects Director

New South Wales Government 2004-2008 (State Property Authority) – General Manager

Savills Asia Pacific 1989-2001 – Group Head, Asset Management

HSBC Bank 1984-1989 – Manager Corporate Real Estate

**Representation:**  
CoreNet Global: Vice Chair Sydney Chapter (2007)

## Biography and Executive Profile

Dr Trevor Seymour-Jones specialises in the management of built government assets as strategic organisational resources.

He has 40 years' experience in the management of built assets in corporate, consulting, and government sectors across Asia Pacific.

Trevor spent more than 20 years in Southeast Asia with HSBC Bank and Savills Property Consultants where he advised on the management of large public, corporate and private asset portfolios in the Philippines, Thailand, Malaysia, Singapore, Indonesia, Hong Kong and China.

Since 2001, he has acted as an independent adviser to government. He holds honorary positions as Industry Fellow at the Institute for Regional Futures and Affiliate of the Hunter Research Foundation Centre, both at The University of Newcastle in Australia.

Trevor recognises built assets as organisational resources essential to the provision of public services and functioning of government. He provides policy advice to central government departments on government-wide asset management reforms. He has provided this advice to the Governments of New South Wales, Western Australia, and South Australia.

He also assists government departments and agencies and local governments to assess their asset management capacity and capability, and to prepare strategic asset plans as part of the Total Asset Management and service provision processes.

He has advised over 50 government departments and local governments on the integration of the strategic management of assets into an Integrated Planning and Reporting (IP&R) process. Trevor assists on the establishment of IP&R frameworks, and in developing policies, strategies, plans and processes, and programs for improvement.

During 2018/19, he was Specialist Adviser to The World Bank in a project to design a National Asset Register for the Government of the Philippines. He also advised on a strategy for the Philippine Government to adopt a National Asset Management Policy and Framework. (The Government adopted a national policy and framework in 2021).

Between 2014 and 2017, Trevor served as a member of a Western Australia Government panel of advisers to assess the asset management capacity and capability of councils under Australia's National Asset Management Assessment Framework.

Trevor leads training and professional development programs for increasing awareness and understanding of the asset management process; structuring asset management as a central and departmental strategic function; and aligning asset planning with service and financial planning. He has a particular interest in developing this expertise in Southeast Asia. He was responsible for arranging a Memorandum of Understanding between the University of Newcastle and the De La Salle University in the Philippines to jointly develop and implement asset management capacity-building programs for the Philippine public sector.

In 2008, he was keynote speaker at the launch in Australia of the Royal Institution of Chartered Surveyors' (RICS) *Best Practice Public Sector Property Asset Management Guidelines*.

Trevor holds a Bachelor of Science degree in Land Administration and is a Fellow of the RICS. His PhD from the University of Sydney characterised leading practices in the management of government real property.

## Papers, Articles, Reports and Conference Presentations

**Rebuilding Resilient Communities. Asset Management: do you know how good you are?** Conference presentation. IPWEA NSW and ACT State Conference, 2021.

**Reflections on Managing Government Real Property: An operational free good to a strategic resource.** Philippine Journal of Public Administration, Vol.63, No.2 (July-December 2019)

**Strategic Asset Management in Public Administration: beyond the conventional.** Conference presentation. Association of Schools of Public Administration in the Philippines. Annual Conference, 2019.

**Resilient and strong public administrations for the future: capacity and capability building to manage public assets in realising Sustainable Development Goals. Reform challenges from the Australian Public Sector.** Research Paper. Asian Association for Public Administration, 2019.

**Resilient and strong public administrations: The need for leadership, professionalism and capacity and capability. Lessons from the Australian Public Sector.** Research Paper, Asian Group for Public Administration, National College of Public Administration and Governance, University of the Philippines, 2018.

**Financial Decentralisation for State and Local Governments: relationships in Australia's Federal System of Government.** Governors Association of Korea seminar, Local Government Professionals Australia, May 2018.

**Culture & Context – essential to urban sustainability.** Opinion piece. South China Morning Post, 2018.

**Managing Local Government Business in Australia – Integrated Planning & Reporting: the need for collaborative educational and professional development programs.** Report, University of Technology Sydney, 2018.

**NSW Auditor-General Reports on Local Government: all roads lead to Integrated Planning and Reporting.** Report, University of Technology Sydney, 2018.

**An Assessment of International Leading Practice in the Integrated Management of Public Sector Property Assets, and its Application to the Australian Public Sector.** Doctoral thesis, University of Sydney, 2017.

**Capacity and Capability in Western Australia Local Government: a \$40 billion risk.** Ministerial Briefing, Perth, September 2017.

**The 'Value' of Integrated Planning and Reporting in Local Government** – Paper prepared for Institute of Public Policy and Governance, University of Technology Sydney, 2017.

**Like the Phoenix, it is time for Local Government to renew and regenerate itself.** Article, LogoNet Australia, May 2017.

**Asset Management in Local Government: more than ever a people business, and business for people.** Paper presented at the Institute of Public Works Engineering Australia, Western Australia State Conference, November 2016.

**Has Integrated Planning & Reporting Encouraged Poor Asset Management Practices? A perspective for good practice.** Paper presented at Local Government Asset Management conference, Sydney, March 2016.

**Asset Management in IPR Frameworks.** Paper presented at Local Government Sustainability Conference, Sydney, November 2015.

**Local Government Asset Management: its role in sustainability, poverty alleviation and climate change resilience.** Paper presented at ICLEI Asian Cities Climate Change Resilience Network workshop, Baguio City, Philippines, December 2014.

**Australian Local Government Assets: a case for excellence in their management.** Research paper presented at Australian Centre for Excellence in Local Government Research Forum, Melbourne, April 2014.

**Strategic Asset Management: the elephant in every council chamber.** Article, 'Statewide' Journal of Local Government Managers Australia, Western Australia, Issue No. 158, 2014.

**Information Needs for Asset Management of Australian Government Property** (Co-authored with Professor David Leifer), International Conference on Management and Service Science, Wuhan, China, 2010.

**Property Asset Management: an assessment of the Australian Public Sector.** Research, University of Sydney, 2009.

**RICS Best Practice Public Sector Property Asset Management Guidelines.** Introduction to Australia, Royal Institution of Chartered Surveyors., Canberra, February 2008.

**Module 8 Property Management** for the postgraduate course in Property Ownership at the Faculty of Business, University of Southern Queensland, 2008.